

Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)

(Year 2020)

SCHEDULE "B"

Funding Sources											Transfer from/(to)											Expenditures					
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures						
100 General Government	2,387,307			\$2,857,690		5,244,997	116,953		-		(415,000)	488,100	\$531,953	605,053	5,850,050	\$33,971		-	\$5,816,079		5,850,050						
101 Community Health Network				196,938		196,938	-					106,759		106,759	303,697				\$303,697		303,697						
102 V. I. Regional Library	2,058,125					2,058,125	-							-	2,058,125				\$2,058,125		2,058,125						
106 Malahat Transit	304,211		300,000	10,550		614,761	-							-	614,761				\$614,761		614,761						
107 Transit	2,701,783		576,500	183,570		3,461,853	-							-	3,461,853				\$3,461,853		3,461,853						
109 911	1,040,568					1,040,568	(50,000)		-		(50,000)			(50,000)	990,568			-	\$990,568		990,568						
119 Grants-in-Aid	130,645		-	-		130,645	21,884					65,006	21,884	86,890	217,535				\$217,535		217,535						
121 Economic Development	549,042			20,500		569,542	10,000					16,200	10,000	26,200	595,742				\$595,742		595,742						
123 Regional Tourism	120,000			400,000		520,000	-							-	520,000				\$520,000		520,000						
130 Electoral Feasibility Studies	7,230				10,000	17,230	-					35,657		35,657	52,887				\$52,887		52,887						
131 Environmental Initiatives	626,078			2,201,528		2,827,606	50,000		-			20,995	50,000	70,995	2,898,601				\$2,898,601		2,898,601						
150 Municipalities - M.F.A. Debt				3,299,409		3,299,409	-							-	3,299,409		\$3,299,409				3,299,409						
199 Parks, Recreation, Culture & Facilities				670,959		670,959	56,554		-				56,554	56,554	727,513				\$727,513		727,513						
200 Administration Building				773,018		773,018	(12,766)				(77,766)		65,000	10,000	760,252			70,000	\$550,969		760,252						
205 Emergency Planning	859,770			50,000		909,770	10,000				(5,000)		15,000	10,000	919,770		159,283	31,302	\$898,468		919,770						
230 Community Parks	2,174,502		2,000	38,940	880,000	3,095,442	1,188,059	275,000		937,493	(\$24,434)	20,460		1,208,519	4,303,961	\$406,698		\$2,034,993	\$1,862,270		4,303,961						
250 Electoral Area Services	906,425					906,425	114,420			30,820			83,600	114,420	1,020,845				\$1,020,845		1,020,845						
279 Parks & Trails	920,537			32,090		952,627	45,000						45,000	45,000	997,627		3,787	45,000	\$948,840		997,627						
280 Regional Parks	\$1,186,883			7,650	161,350	1,355,883	64,275					43,650	64,275	107,925	1,463,808	96,160		255,000	\$1,112,648		1,463,808						
281 Bright Angel Park	67,445		4,500			71,945	42,858			42,858				42,858	114,803			42,858	\$71,945		114,803						
282 South Cowichan Community Parks	15,000					15,000	2,055						2,055	2,055	17,055				\$17,055		17,055						
283 Kinsol Trestle	107,625					107,625	(54,625)				(54,625)			(54,625)	53,000				\$53,000		53,000						
285 Regional Parkland Acquistion	250,000					250,000	532,542				(67,458)		600,000	532,542	782,542	\$74,150		700,000	\$8,392		782,542						
310 Animal Control	68,249			57,494		125,743	-							-	125,743				\$125,743		125,743						
320 Building Inspection	\$345,344			692,684		1,038,028	82,273						82,273	82,273	1,120,301		7,542		\$1,030,486	82,273	1,120,301						
325 Community Planning	2,430,678		199,350	150,750		2,780,778	40,247				(6,500)		46,747	40,247	2,821,025	39,016			\$2,754,527	27,482	2,821,025						
328 Bylaw Enforcement	\$692,810		86,500			779,310	35,000				(10,000)		45,000	35,000	814,310		7,542	75,000	\$731,768		814,310						
350 North Oyster Fire Protection	459,417		113,681	24,058		597,156	65,772	41,314					24,458	65,772	662,928	191,027		127,000	\$325,993	18,908	662,928						
351 Mesachie Lake Fire Protection	61,030			30,970		92,000	6,000				(5,000)		11,000	6,000	98,000				\$98,000		98,000						
352 Lake Cowichan Fire Protection	\$332,952					332,952	-							-	332,952				\$332,952		332,952						
353 Saltair Fire Protection	195,784					195,784	-							-	195,784				\$195,784		195,784						
354 Sahlam Fire Protection	381,071		3,191	26,965		411,227	(64,507)				(64,507)			(64,507)	346,720	38,991	13,753		\$293,976		346,720						
355 Malahat Fire Protection	194,167		59,221	24,058		277,446	86,000			15,000	(16,000)		87,000	86,000	363,446		21,582	102,000	\$239,864		363,446						
356 Eagle Heights Fire Protection	237,891					237,891	22,986	22,986						22,986	260,877				\$260,763	114	260,877						
357 Honeymoon Bay Fire Protection	193,181			25,180		218,361	(20,000)				(20,000)			(20,000)	198,361				\$198,361		198,361						
358 Youbou Fire Protection	152,054			24,950		177,004	100,000						100,000	100,000	277,004			100,000	\$177,004		277,004						
400 Arts and Culture	130,000					130,000	51,357						51,357	51,357	181,357				\$181,357		181,357						
405 Cowichan Lake Recreation	2,794,368		428,410	19,121		3,241,899	(92,378)				(133,300)		40,922	(92,378)	3,149,521	92,828	430,957		\$2,584,814	40,922	3,149,521						
411 Kerry Park Recreation	3,056,078		815,614	75,650	588,483	4,535,825	1,234,946	119,500		1,115,446		16,600		1,251,546	5,787,371	205,519	99,862	1,823,429	\$3,658,561		5,787,371						
417 Kerry Park Aquatic Service	100,000					100,000	-							-	100,000				\$100,000		100,000						
420 Island Savings Centre	4,763,652		2,027,321	507,057	415,000	7,713,030	(251,260)				(\$375,310)		124,050	(251,260)	7,461,770	\$118,644	\$146,856	\$670,072	\$6,458,450	67,748	7,461,770						
435 Theatre Grant - Area A	46,560					46,560	-							-	46,560				\$46,560		46,560						
436 Theatre Grant - Area B	75,530					75,530	-							-	75,530				\$75,530		75,530						
437 Theatre Grant - Area C	\$88,109					88,109	-							-	88,109				\$88,109		88,109						
438 Theatre Grant N. Cowichan	\$144,833					144,833	-							-	144,833				\$144,833		144,833						
439 Theatre Grant - Ladysmith	\$58,355					58,355	-							-	58,355				\$58,355		58,355						
440 Cowichan Sportsplex - Area A	18,327					18,327	-					5		5	18,332				\$18,332		18,332						
442 Cowichan Sportsplex - Area C	17,242					17,242	-							-	17,242				\$17,242		17,242						
443 Cowichan Sportsplex - Area D	10,900					10,900	-							-	10,900				\$10,900		10,900						
444 Cowichan Sportsplex - Area E	13,055					13,055	-							-	13,055				\$13,055		13,055						
450 Recreation Mill Bay	10,000					10,000	-					256		256	10,256				\$10,256		10,256						
451 Recreation Glenora	\$10,163					10,163	-							-	10,163				\$10,163		10,163						
456 Recreation Saltair	36,790					36,790	-							-	36,790	29,850			\$6,940		36,790						
457 Victim Services West	15,000																										

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		Transfer from/(to)										Expenditures											
Funding Sources		Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Capital	Special Funds From Feasibility	Gas Tax	(To)	Surplus of Prior Year	From Ops Reserve	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures	
FUNCTION:																							
535	Liquid Waste Plan Central Sector	95,900			4,100		100,000	-							-	100,000				\$100,000		100,000	
540	Liquid Waste Plan South Sector	\$155,797					155,797	3,651			3,651			-	3,651	159,448				\$158,961	487	159,448	
550	Street Lighting - Mesachie	6,600					6,600	-							-	6,600				\$6,600		6,600	
551	Street Lighting - Youbou		32,000				32,000	-							-	32,000				\$32,000		32,000	
552	Street Lighting - Brentwood			212	50		262	-							-	262				\$242	20	262	
553	Street Lighting - Cowichan Bay	5,330			-		5,330	-							-	5,330				\$5,330	-	5,330	
554	Street Lighting - Honeymoon Bay	26,000					26,000	-							-	26,000				\$26,000		26,000	
555	Street Lighting - Mill Bay			2,400	100		2,500	-							-	2,500				\$2,302	198	2,500	
556	Street Lighting - Cobble Hill		\$2,100		41		2,141	-			-				-	2,141				\$2,100	41	2,141	
557	Critical Street Lighting A	4,307			2,466		6,773	-							-	6,773				\$2,952	3,821	6,773	
558	Critical Street Lighting B	1,250					1,250	-							-	1,250				\$1,250		1,250	
559	Critical Street Lighting C	3,100					3,100	-							-	3,100				\$3,100		3,100	
560	Critical Street Lighting D	500					500	-							-	500				\$500		500	
561	Critical Street Lighting E	4,900					4,900	-							-	4,900				\$4,900		4,900	
565	Critical Street Lighting I	\$1,555					1,555	-							-	1,555				\$1,555		1,555	
571	Asset Management				253,367		253,367	305,308			305,308				305,308	558,675				\$558,675		558,675	
580	Street Lighting - Wilmot Road	4,350					4,350	-							-	4,350				\$4,350		4,350	
581	Street Lighting - Sentinel Ridge	3,500					3,500	-							-	3,500				\$3,500		3,500	
583	Street Lighting - Twin Cedars	3,500					3,500	843			-			843	843	4,343				\$3,500	843	4,343	
585	Street Lighting - Arbutus Mountain	5,000					5,000	-			-			-	-	5,000				\$5,000		5,000	
586	Mill Springs Street Lighting	12,000			-		12,000	-							-	12,000				\$12,000	-	12,000	
601	Satellite Park Water		49,960	32,870	20,000		102,830	-							-	102,830		8,973		\$93,857		102,830	
603	Douglas Hill Water		51,200	51,425	20,000		122,625	200,000			200,000				200,000	322,625		11,337	200,000	\$111,288		322,625	
604	Lambourn Water		46,200	110,000	20,000		176,200	-			-				-	176,200		7,088		\$169,112		176,200	
605	Arbutus Mountain Water		34,980	32,500	6,000		73,480	-			-				-	73,480				\$73,480		73,480	
606	Malahat Water		28,000	1,100			29,100	-							-	29,100				\$27,531	1,569	29,100	
608	Fern Ridge Water		21,000	18,655	20,000		59,655	-			-				-	59,655		1,300		\$58,355		59,655	
611	Bald Mountain Water System		55,520	33,000			88,520	(4,000)				(4,000)			(4,000)	84,520				\$84,520		84,520	
613	Dogwood Ridge Water System		24,090	22,900		13,000	59,990	12,000			5,000	-		7,000	12,000	71,990		5,312	20,000	\$46,278		71,990	
615	Arbutus Ridge Water System			290,618			290,618	50,000	50,000			-			50,000	340,618		6,608	50,000	\$284,010	-	340,618	
616	Carlton Water System		30,000	17,100	24,000		71,100	11,736							11,736	82,836		5,665		\$77,171		82,836	
617	Shellwood Water System		24,500	23,100			47,600	230,000			230,000				230,000	277,600		5,216	230,000	\$42,384	-	277,600	
618	Woodley Range Water System		29,600	31,000			60,600	180,000	-		180,000				180,000	240,600			180,000	\$60,600		240,600	
619	Burnum Water System		54,000	39,200	200,000	-	293,200	-			-				-	293,200		13,681	200,000	\$79,519		293,200	
620	Mesachie Lake Water		35,600	19,840	19,000		74,440	377,400	122,400		255,000				377,400	451,840			372,400	\$79,440		451,840	
640	Saltair Water		490,000	196,000	28,601	3,700,000	4,414,601	205,500	-		155,500			-	50,000	205,500	4,620,101			4,200,000	\$420,101		4,620,101
652	Central Youbou Water Debt		36,850				36,850	(10,980)				(10,980)			(10,980)	25,870		\$25,870		\$0		25,870	
653	Youbou Water		153,660	96,500	551	-	250,711	532,500	44,000		278,000		60,000	210,500	592,500	843,211	-	8,506	604,500	\$230,205		843,211	
660	Honeymoon Bay Water		62,212	72,000	20,000	-	154,212	-			-				-	154,212	-		-	\$142,670	11,542	154,212	
661	Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623	-							-	2,623		\$2,623		\$0		2,623	
662	Honeymoon Bay Water (Well 2) Debt		25,744				25,744	-							-	25,744		\$25,744				25,744	
670	Cherry Point Water		21,600	16,460	20,000		58,060	5,500			5,500				5,500	63,560				\$63,560		63,560	
680	Shawnigan Lake North Water		224,820	242,400	102,860	2,080,600	2,650,680	732,600	-		703,000			29,600	732,600	3,383,280			2,880,600	\$502,680		3,383,280	
681	Shawnigan Weir						116,660	-							-	116,660				\$116,660		116,660	
690	Kerry Village Water		22,600	47,000	220,000		289,600	25,000			25,000				25,000	314,600			220,000	\$94,600		314,600	
701	Wilmot Road Drainage	7,000					7,000	4,822						4,822	4,822	11,822				\$7,000	4,822	11,822	
702	Sentinel Ridge Drainage	4,970					4,970	-							-	4,970				\$4,970		4,970	
703	Shawnigan Lake East Drainage	2,040					2,040	-							-	2,040				\$2,040		2,040	
705	Arbutus Mountain Drainage	4,900					4,900	-							-	4,900				\$4,900		4,900	
707	Lanes Road Drainage	3,800					3,800	-							-	3,800				\$3,800		3,800	
711	Bald Mountain Drainage System	4,200					4,200	-							-	4,200				\$4,200		4,200	
714	Cobble Hill Drainage System	6,800					6,800	-							-	6,800				\$6,800		6,800	
715	Arbutus Ridge Drainage System	22,000					22,000	-							-	22,000				\$22,000		22,000	
799	Shawnigan Creek Cleanout System	12,021			7,325		19,346	-							-	19,346				\$17,021	2,325	19,346	
800	Cowichan Bay Sewer		233,500	257,620	24,602		515,722	415,413	540,000			(124,587)			415,413	931,135		35,246	450,000	\$445,889		931,135	
801	Brulett Sewer System		24,780	28,800	-	-	53,580	-			-				-	53,580		1,976	-	\$51,604		53,580	
802	Sentinel Ridge Sewer		52,950	94,130	24,000		171,080	50,000	50,000						50,000	221,080			50,000	\$171,080		221,080	
803	Twin Cedars Sewer		-	-	-		-	20,000	20,000						20,000	20,000			20,000	\$0		20,000	
804	Lambourn Sewer		39,000	99,740	64,000		202,740	57,493	-		54,754			2,739	57,493	260,233							

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SCHEDULE "B"

		Funding Sources					Transfer from/(to)		Expenditures								
	FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	General Government	2,627,097			\$2,846,029		5,473,126	\$315,000		315,000	5,788,126	\$33,971		-	\$5,754,155		5,788,126
101	Community Health Network				130,000		130,000		21,279	21,279	151,279				\$151,279		151,279
102	V. I. Regional Library	2,161,031					2,161,031			-	2,161,031				\$2,161,031		2,161,031
103	Homelessness						-			-	-				-		-
106	Malahat Transit	322,833		325,000	10,867		658,700	-		-	658,700				\$658,700		658,700
107	Transit	3,016,153		617,800	113,999		3,747,952	-		-	3,747,952		-		\$3,747,952		3,747,952
109	911	1,066,352			-	-	1,066,352	(75,000)		(75,000)	991,352	-		-	\$991,352		991,352
119	Grants-in-Aid	153,995					153,995			-	153,995				\$153,995		153,995
121	Economic Development	\$543,148			50,000		593,148	-		-	593,148	-			\$593,148		593,148
123	Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130	Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131	Environmental Initiatives	670,000			2,080,000		2,750,000	50,000		50,000	2,800,000				\$2,800,000		2,800,000
150	Municipalities - M.F.A. Debt				3,289,409		3,289,409			-	3,289,409		\$3,289,409		-		3,289,409
199	Parks, Recreation, Culture & Facilities				790,353		790,353			-	790,353				\$790,353		790,353
200	Administration Building				868,396		868,396			-	868,396	-	159,283	117,500	\$591,613		868,396
205	Emergency Planning	886,352		-	25,000		911,352	-		-	911,352	31,302		-	880,050		911,352
230	Community Parks	2,112,656		3,000	24,000		2,139,656	1,025,000		1,025,000	3,164,656	\$222,949		\$1,400,000	\$1,541,707		3,164,656
250	Electoral Area Services	910,000					910,000			-	910,000				\$910,000		910,000
279	Parks & Trails	943,347					943,347	(\$10,000)		(10,000)	933,347	-			\$933,347		933,347
280	Regional Parks	\$1,317,975			100,000		1,417,975	(150,000)		(150,000)	1,267,975	94,675		100,000	\$1,073,300		1,267,975
281	Bright Angel Park	89,800		5,000			94,800			-	94,800			20,000	\$74,800		94,800
282	South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283	Kinsol Trestle	107,625					107,625	350,000		350,000	457,625			435,000	\$22,625		457,625
285	Regional Parkland Acquistion	853,000					853,000	(\$200,000)		(200,000)	653,000	\$74,150		568,850	\$10,000		653,000
310	Animal Control	70,258			58,000		128,258			-	128,258				\$128,258		128,258
320	Building Inspection	\$348,058			725,000		1,073,058			-	1,073,058	7,542			\$1,065,516		1,073,058
325	Community Planning	2,479,292		200,000			2,679,292	(6,500)		(6,500)	2,672,792	39,016			\$2,633,776		2,672,792
328	Bylaw Enforcement	\$704,901		86,500			791,401	(10,000)		(10,000)	781,401	7,542			\$773,859		781,401
350	North Oyster Fire Protection	470,902		115,635			586,537	(90,000)		(90,000)	496,537	165,049			\$331,488		496,537
351	Mesachie Lake Fire Protection	62,556			34,000	19,000	115,556	48,000		48,000	163,556	6,000		100,000	\$57,556		163,556
352	Lake Cowichan Fire Protection	\$342,941					342,941			-	342,941				\$342,941		342,941
353	Saltair Fire Protection	207,536					207,536			-	207,536				\$207,536		207,536
354	Sahtlam Fire Protection	390,500		3,191		-	393,691	(183,691)		(183,691)	210,000	-	-	50,000	\$160,000		210,000
355	Malahat Fire Protection	199,000		63,871			262,871	(20,000)		(20,000)	242,871		21,582	-	\$221,289		242,871
356	Eagle Heights Fire Protection	234,885					234,885	-		-	234,885				\$234,885		234,885
357	Honeymoon Bay Fire Protection	198,000					198,000	15,000		15,000	213,000	-	-	-	\$213,000		213,000
358	Youbou Fire Protection	155,000					155,000	-		-	155,000			-	\$155,000		155,000
400	Arts and Culture	162,500					162,500				162,500				\$162,500		162,500
405	Cowichan Lake Recreation	2,900,811		484,440	255,000		3,640,251	(313,600)		(313,600)	3,326,651	52,124	430,957	255,000	\$2,588,570		3,326,651
411	Kerry Park Recreation	3,097,200		819,830	64,120	-	3,981,150	440,000		440,000	4,421,150	90,100	99,862	515,000	\$3,716,188		4,421,150
417	Kerry Park Aquatic Service	100,000					100,000			-	100,000				\$100,000		100,000
420	Island Savings Centre	4,710,217		2,062,929	881,404	385,000	8,039,550	(\$268,000)		(268,000)	7,771,550	\$74,474	\$146,856	\$1,020,000	\$6,530,220		7,771,550
435	Theatre Grant - Area A	46,899					46,899			-	46,899				\$46,899		46,899
436	Theatre Grant - Area B	76,079					76,079			-	76,079				\$76,079		76,079
437	Theatre Grant - Area C	\$88,720					88,720			-	88,720				\$88,720		88,720
438	Theatre Grant N. Cowichan	\$145,887					145,887			-	145,887				\$145,887		145,887
439	Theatre Grant - Ladysmith	\$58,780					58,780			-	58,780				\$58,780		58,780
440	Cowichan Sportsplex - Area A	20,636					20,636		-	-	20,636				20,636		20,636
442	Cowichan Sportsplex - Area C	17,506					17,506		-	-	17,506				17,506		17,506
443	Cowichan Sportsplex - Area D	11,064					11,064		-	-	11,064				11,064		11,064
444	Cowichan Sportsplex - Area E	13,252					13,252		-	-	13,252				13,252		13,252
450	Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451	Recreation Glenora	\$10,366					10,366			-	10,366				\$10,366		10,366
456	Recreation Saltair	60,000					60,000	(\$10,000)		(10,000)	50,000	29,850		-	\$20,150		50,000
457	Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458	Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459	Victim Services	96,202					96,202			-	96,202				\$96,202		96,202
460	Recreation N. Oyster	\$134,465					134,465			-	134,465				\$134,465		134,465
461	Cowichan Aquatic Centre - Area E	\$28,566					28,566			-	28,566				\$28,566		28,566
463	Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556

Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)

(Year 2021)

SCHEDULE "B"

		Funding Sources					Transfer from/(to)			Expenditures							
		Tax	Parcel	Fees &	Other	Proceeds of	Total	Special	Surplus of	Total	Total	Principal & Interest	Long Term	Capital	Other	Deficit	Total
FUNCTION:		Requisition	Taxes	Charges	Revenue	Borrowing	Funding	Funds	Prior Year	Transfers	Revenue	Short Term			Purposes	prior year	Expenditures
464	Shawnigan Lake Community Centre	774,079		564,305	118,886	-	1,457,270	75,000		75,000	1,532,270	38,455		175,000	\$1,318,815		1,532,270
465	Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466	Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467	Shawnigan Lake Historical Society	26,600					26,600			-	26,600				\$26,600		26,600
469	Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470	Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472	Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474	Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475	Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478	Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480	Cowichan Aquatic Centre - Area I	\$5,111					5,111		-	-	5,111				\$5,111		5,111
481	Cowichan Aquatic Centre - Area F	\$5,111					5,111		-	-	5,111				\$5,111		5,111
488	Shawnigan Basin Society	-					-			-	-				\$0		-
489	Nature and Habitat - Area I				365		365			-	365				\$365		365
490	Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491	Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492	Cowichan Lake Water Protection				828		828			-	828				\$828		828
493	Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494	Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495	South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496	Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497	Cowichan Valley Hospice Society	\$62,100					62,100		-	-	62,100				\$62,100		62,100
498	Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575	Engineering Services - Administration				265,000		265,000			-	265,000			-	\$265,000		265,000
576	Engineering Services - Utilities				3,030,053	-	3,030,053	60,000		60,000	3,090,053	47,280		60,000	\$2,982,773		3,090,053
510	Thetis Island Solid Waste & Recycling		\$33,731				33,731			-	33,731				\$33,731		33,731
515	Curbside Collection			4,072,697	493,900		4,566,597	(120,000)		(120,000)	4,446,597		144,820		\$4,301,777		4,446,597
520	Solid Waste Complex	5,864,851		3,499,350	481,900		9,846,101	(50,000)		(50,000)	9,796,101	219,433	389,840	-	\$9,186,828		9,796,101
530	Cowichan Flood Management	\$157,594					157,594				157,594				\$157,594		157,594
531	South Cowichan Water Study Plan	\$0					-	1,264		1,264	1,264				\$1,264		1,264
532	Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				750,000		750,000
535	Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540	Liquid Waste Plan South Sector	\$198,106					198,106			-	198,106				\$198,106		198,106
550	Street Lighting - Mesachie	6,700					6,700			-	6,700				\$6,700		6,700
551	Street Lighting - Youbou		34,000				34,000			-	34,000				\$34,000		34,000
552	Street Lighting - Brentwood			260	50		310			-	310				\$310		310
553	Street Lighting - Cowichan Bay	5,500					5,500			-	5,500				\$5,500		5,500
554	Street Lighting - Honeymoon Bay	27,000					27,000			-	27,000				\$27,000		27,000
555	Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556	Street Lighting - Cobble Hill		\$2,500				2,500			-	2,500				\$2,500		2,500
557	Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558	Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559	Critical Street Lighting C	3,200					3,200			-	3,200				\$3,200		3,200
560	Critical Street Lighting D	550					550			-	550				\$550		550
561	Critical Street Lighting E	4,900					4,900			-	4,900				\$4,900		4,900
565	Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571	Asset Management				225,919		225,919	171,178		171,178	397,097				\$397,097		397,097
580	Street Lighting - Wilmot Road	4,400					4,400			-	4,400				\$4,400		4,400
581	Street Lighting - Sentinel Ridge	3,600					3,600			-	3,600				\$3,600		3,600
583	Street Lighting - Twin Cedars	3,500					3,500			-	3,500				\$3,500		3,500
585	Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586	Mill Springs Street Lighting	13,000					13,000			-	13,000				\$13,000		13,000
601	Satellite Park Water		51,000	34,000	20,000		105,000			-	105,000		8,973		\$96,027		105,000
603	Douglas Hill Water		51,200	51,425	20,000		122,625	-		-	122,625		11,337		\$111,288		122,625
604	Lambourn Water		46,200	110,000	20,000		176,200	-		-	176,200		7,088		\$169,112		176,200
605	Arbutus Mountain Water		41,600	52,000	10,000		103,600			-	103,600				\$103,600		103,600
606	Malahat Water		28,000	5,000			33,000			-	33,000				\$33,000		33,000
608	Fern Ridge Water		22,700	18,655	20,000		61,355	-		-	61,355		1,300		\$60,055		61,355
611	Bald Mountain Water System		55,520	40,000			95,520	(6,000)		(6,000)	89,520				\$89,520		89,520
613	Dogwood Ridge Water System		24,900	22,900	-		47,800			-	47,800	2,730	5,312		\$39,758		47,800

Cowichan Valley Regional District Five Year Financial Plan (2020-2024)						(Year 2021)	SCHEDULE "B"									
Funding Sources						Transfer from/(to)				Expenditures						
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
Arbutus Ridge Water System			299,209			299,209	-		-	299,209		6,608		\$292,601		299,209
Carlton Water System		31,000	17,100	24,000		72,100			-	72,100		5,665		\$66,435		72,100
Shellwood Water System		25,400	24,000			49,400			-	49,400		5,216		\$44,184		49,400
Woodley Range Water System		29,600	32,000			61,600			-	61,600				\$61,600		61,600
Burnum Water System		55,700	39,200			94,900			-	94,900		13,681		\$81,219		94,900
Mesachie Lake Water		35,600	19,840			55,440	-		-	55,440				\$55,440		55,440
Saltair Water		490,000	200,000	653,601		1,343,601	-		-	1,343,601	-		950,000	\$393,601		1,343,601
Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
Youbou Water		153,660	96,500	551	850,000	1,100,711	-		-	1,100,711	-	8,506	850,000	\$242,205		1,100,711
Honeymoon Bay Water		62,212	73,000	20,000		155,212	-		-	155,212				\$155,212		155,212
Honeymoon Bay (Sutton Cr.) Water Debt		2,623				2,623			-	2,623		\$2,623		-		2,623
Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
Cherry Point Water		25,000	16,460	20,000		61,460	-		-	61,460			-	\$61,460		61,460
Shawnigan Lake North Water		501,620	242,400	20,350	3,500,000	4,264,370			-	4,264,370		347,200	3,500,000	\$417,170		4,264,370
Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
Kerry Village Water		22,600	47,000	20,000		89,600			-	89,600				\$89,600		89,600
Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
Arbutus Mountain Drainage	5,000			-		5,000			-	5,000				\$5,000		5,000
Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
Arbutus Ridge Drainage System	22,000					22,000			-	22,000				\$22,000		22,000
Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
Cowichan Bay Sewer		233,500	300,000	24,602		558,102	(24,587)		(24,587)	533,515		35,246	200,000	\$298,269		533,515
Brulett Sewer System		24,780	28,800			53,580	-		-	53,580		1,976		\$51,604		53,580
Sentinel Ridge Sewer		52,950	94,130	224,000		371,080	-		-	371,080			200,000	\$171,080		371,080
Lambourn Sewer		39,000	99,740	24,000		162,740	-		-	162,740		10,632		\$152,108		162,740
Arbutus Mountain Sewer		112,410	66,150	2,500		181,060	-		-	181,060		9,819	-	\$171,241		181,060
Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500		35,500
Mesachie Lake Sewer		36,407	14,900	-	-	51,307			-	51,307		14,430		\$36,877		51,307
Bald Mountian Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
Cobble Hill Sewer		90,000	114,000	400		204,400			-	204,400				\$204,400		204,400
Mill Springs Sewer System		122,933	92,000			214,933	(6,000)		(6,000)	208,933				\$208,933		208,933
Arbutus Ridge Sewer System			484,475	-	-	484,475	-		-	484,475		130,295	-	\$354,180		484,475
Eagle Heights Sewer			316,000	24,000		340,000	94,453		94,453	434,453			100,000	\$334,453		434,453
Maple Hills Sewer		30,000	20,000			50,000	-		-	50,000				\$50,000		50,000
Shawnigan Lake Sewer		167,500	165,000	9,963,500		10,296,000	-		-	10,296,000	9,374	4,289	9,987,500	\$294,837		10,296,000
Kerry Village Sewer		29,160	73,228	4,126		106,514	-		-	106,514		6,287		\$100,227		106,514
Youbou Sewer System		39,000	16,000			55,000	(7,000)		(7,000)	48,000	-			\$48,000		48,000
TOTALS	45,003,244	2,978,305	16,291,519	28,483,605	4,754,000	97,510,673	589,517	21,279	610,796	98,121,469	1,246,016	5,370,706	20,603,850	70,900,898	-	98,121,470

Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)

(Year 2022)

SCHEDULE "B"

		Funding Sources					Transfer from/(to)			Expenditures							
FUNCTION:		Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	General Government	2,358,339			\$2,677,799		5,036,138	\$228,500		228,500	5,264,638	\$33,971		-	\$5,230,667		5,264,638
101	Community Health Network						-			-	-				-		-
102	V. I. Regional Library	2,269,083					2,269,083			-	2,269,083				\$2,269,083		2,269,083
103	Homelessness						-			-	-				-		-
106	Malahat Transit	341,332		364,200	11,192	-	716,724	-		-	716,724		-	-	\$716,724		716,724
107	Transit	3,105,683		657,900	144,698		3,908,281		-	-	3,908,281		-		\$3,908,281		3,908,281
109	911	1,095,949			-		1,095,949	(100,000)		(100,000)	995,949	-		-	\$995,949		995,949
119	Grants-in-Aid	153,995					153,995			-	153,995				\$153,995		153,995
121	Economic Development	\$553,966			50,000		603,966	-		-	603,966				\$603,966		603,966
123	Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130	Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131	Environmental Initiatives	680,000			260,000		940,000	50,000		50,000	990,000				\$990,000		990,000
150	Municipalities - M.F.A. Debt				3,279,409		3,279,409			-	3,279,409		\$3,279,409		-		3,279,409
199	Parks, Recreation, Culture & Facilities				806,160		806,160			-	806,160				\$806,160		806,160
200	Administration Building				908,932		908,932			-	908,932	-	154,070	145,500	\$609,362		908,932
205	Emergency Planning	895,215		-	25,000	-	920,215	(25,000)		(25,000)	895,215	42,514		-	852,701		895,215
230	Community Parks	2,162,909		4,000	24,000		2,190,909	(10,000)		(10,000)	2,180,909	\$222,949		\$408,000	\$1,549,960		2,180,909
250	Electoral Area Services	915,000			-		915,000	155,000		155,000	1,070,000				\$1,070,000		1,070,000
279	Parks & Trails	998,778					998,778	\$0		-	998,778	-		\$40,000	\$958,778		998,778
280	Regional Parks	\$1,297,747			-		1,297,747	(150,000)		(150,000)	1,147,747	43,777		125,000	\$978,970		1,147,747
281	Bright Angel Park	91,900		5,000			96,900			-	96,900			20,000	\$76,900		96,900
282	South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283	Kinsol Trestle	107,625					107,625	(85,000)		(85,000)	22,625			-	\$22,625		22,625
285	Regional Parkland Acquistion	853,000					853,000	250,000		250,000	1,103,000	\$74,150		\$1,016,850	\$12,000		1,103,000
310	Animal Control	72,823			58,000		130,823			-	130,823				\$130,823		130,823
320	Building Inspection	\$355,019			725,000		1,080,019	-		-	1,080,019	7,542			\$1,072,477		1,080,019
325	Community Planning	2,528,878		200,000			2,728,878	(6,500)		(6,500)	2,722,378	39,016			\$2,683,362		2,722,378
328	Bylaw Enforcement	\$720,378		86,500			806,878	(10,000)		(10,000)	796,878	7,542			\$789,336		796,878
350	North Oyster Fire Protection	480,320		115,635			595,955	(90,000)		(90,000)	505,955	165,049			\$340,906		505,955
351	Mesachie Lake Fire Protection	64,120			6,000		70,120	(5,000)		(5,000)	65,120	6,000			\$59,120		65,120
352	Lake Cowichan Fire Protection	\$353,229					353,229			-	353,229				\$353,229		353,229
353	Saltair Fire Protection	211,687					211,687			-	211,687				\$211,687		211,687
354	Sahtlam Fire Protection	400,000		3,191			403,191	(238,191)		(238,191)	165,000	-	-	-	165,000		165,000
355	Malahat Fire Protection	204,000		63,871	-		267,871	(20,000)		(20,000)	247,871		21,582	-	\$226,289		247,871
356	Eagle Heights Fire Protection	239,582					239,582	-		-	239,582				\$239,582		239,582
357	Honeymoon Bay Fire Protection	203,000					203,000	15,000		15,000	218,000				\$218,000		218,000
358	Youbou Fire Protection	158,000					158,000	-		-	158,000			-	\$158,000		158,000
400	Arts and Culture	162,500					162,500				162,500				\$162,500		162,500
405	Cowichan Lake Recreation	2,900,911		405,912	76,700		3,383,523	431,076		431,076	3,814,599	-	430,957	743,300	\$2,640,342		3,814,599
411	Kerry Park Recreation	3,179,545		821,930	81,997	-	4,083,472	(50,000)		(50,000)	4,033,472	90,100	99,862	53,000	\$3,790,510		4,033,472
417	Kerry Park Aquatic Service	100,000					100,000			-	100,000				\$100,000		100,000
420	Island Savings Centre	4,709,405		2,099,249	566,500	-	7,375,154	\$732,000		732,000	8,107,154	\$74,474	\$146,856	\$1,225,000	\$6,660,824		8,107,154
429	Island Savings Centre Theatre Loan	-					-			-	-		-		-		-
435	Theatre Grant - Area A	47,837					47,837			-	47,837				\$47,837		47,837
436	Theatre Grant - Area B	77,600					77,600			-	77,600				\$77,600		77,600
437	Theatre Grant - Area C	\$90,525					90,525			-	90,525				\$90,525		90,525
438	Theatre Grant N. Cowichan	\$148,804					148,804			-	148,804				\$148,804		148,804
439	Theatre Grant - Ladysmith	\$59,955					59,955			-	59,955				\$59,955		59,955
440	Cowichan Sportsplex - Area A	21,049					21,049		-		21,049				21,049		21,049
442	Cowichan Sportsplex - Area C	17,856					17,856		-		17,856				17,856		17,856
443	Cowichan Sportsplex - Area D	11,285					11,285		-		11,285				11,285		11,285
444	Cowichan Sportsplex - Area E	13,517					13,517		-		13,517				13,517		13,517
450	Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451	Recreation Glenora	\$10,574					10,574			-	10,574				\$10,574		10,574
456	Recreation Saltair	65,000					65,000	(\$15,000)		(15,000)	50,000	30,211		-	\$19,789		50,000
457	Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458	Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459	Victim Services	97,645					97,645			-	97,645				\$97,645		97,645
460	Recreation N. Oyster	\$141,188					141,188			-	141,188				\$141,188		141,188
461	Cowichan Aquatic Centre - Area E	\$29,137					29,137				29,137				\$29,137		29,137

Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)

(Year 2022)

SCHEDULE "B"

	Funding Sources						Transfer from/(to)				Expenditures						
	FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
463	Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556
464	Shawnigan Lake Community Centre	789,311		575,590	93,745		1,458,646	75,000		75,000	1,533,646	38,456		150,000	\$1,345,190		1,533,646
465	Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466	Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467	Shawnigan Lake Historical Society	27,132					27,132			-	27,132				\$27,132		27,132
469	Cowichan Station Area Association Area	\$25,020					25,020			-	25,020				\$25,020		25,020
470	Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472	Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474	Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475	Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478	Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480	Cowichan Aquatic Centre - Area F	\$5,213					5,213		-	-	5,213				\$5,213		5,213
481	Cowichan Aquatic Centre - Area I	\$5,213					5,213		-	-	5,213				\$5,213		5,213
488	Shawnigan Basin Society	-					-			-	-				\$0		-
489	Nature and Habitat - Area I				365		365			-	365				\$365		365
490	Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491	Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492	Cowichan Lake Water Protection				828		828			-	828				\$828		828
493	Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494	Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495	South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496	Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497	Cowichan Valley Hospice Society	\$62,100					62,100		-	-	62,100				\$62,100		62,100
498	Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575	Engineering Services - Administration				315,000		315,000			-	315,000			50,000	\$265,000		315,000
576	Engineering Services - Utilities				3,104,967	-	3,104,967	60,000		60,000	3,164,967	30,566		60,000	\$3,074,401		3,164,967
510	Thetis Island Solid Waste & Recycling		\$34,406				34,406			-	34,406				\$34,406		34,406
515	Curbside Collection			4,158,732	493,900		4,652,632	(120,000)		(120,000)	4,532,632		144,820		\$4,387,812		4,532,632
520	Solid Waste Complex	6,097,114		3,499,350	481,900		10,078,364	(50,000)		(50,000)	10,028,364	178,609	387,323		\$9,462,432		10,028,364
530	Cowichan Flood Management	161,534					161,534				161,534				\$161,534		161,534
531	South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532	Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				\$750,000		750,000
535	Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540	Liquid Waste Plan South Sector	\$202,068					202,068			-	202,068				\$202,068		202,068
550	Street Lighting - Mesachie	6,800					6,800			-	6,800				\$6,800		6,800
551	Street Lighting - Youbou		35,000				35,000			-	35,000				\$35,000		35,000
552	Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553	Street Lighting - Cowichan Bay	5,600					5,600			-	5,600				\$5,600		5,600
554	Street Lighting - Honeymoon Bay	28,000					28,000			-	28,000				\$28,000		28,000
555	Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556	Street Lighting - Cobble Hill		\$2,600				2,600			-	2,600				\$2,600		2,600
557	Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558	Critical Street Lighting B	1,300					1,300			-	1,300				\$1,300		1,300
559	Critical Street Lighting C	3,300					3,300			-	3,300				\$3,300		3,300
560	Critical Street Lighting D	550					550			-	550				\$550		550
561	Critical Street Lighting E	5,000					5,000			-	5,000				\$5,000		5,000
565	Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571	Asset Management				214,363		214,363	106,072		106,072	320,435				\$320,435		320,435
580	Street Lighting - Wilmot Road	4,400					4,400			-	4,400				\$4,400		4,400
581	Street Lighting - Sentinel Ridge	3,600					3,600			-	3,600				\$3,600		3,600
583	Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600		3,600
585	Street Lighting - Arbutus Mountain	5,000					5,000			-	5,000				\$5,000		5,000
586	Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601	Satellite Park Water		52,000	36,000	20,000		108,000	-		-	108,000		8,973		\$99,027		108,000
603	Douglas Hill Water		51,200	52,000	20,000	-	123,200	-		-	123,200		11,337		\$111,863		123,200
604	Lambourn Water		46,200	113,000	40,000		199,200			-	199,200		7,088	20,000	\$172,112		199,200
605	Arbutus Mountain Water		41,600	52,000	10,000		103,600			-	103,600				\$103,600		103,600
606	Malahat Water		28,000	10,000			38,000			-	38,000				\$38,000		38,000
608	Fern Ridge Water		22,700	18,655	20,000	300,000	361,355	-		-	361,355		1,300	300,000	\$60,055		361,355
611	Bald Mountain Water System		56,700	50,000			106,700	(4,000)		(4,000)	102,700				\$102,700		102,700

Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)

(Year 2022)

SCHEDULE "B"

Funding Sources							Transfer from/(to)		Expenditures							
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
613 Dogwood Ridge Water System		26,000	22,900			48,900	-		-	48,900	2,730	5,312		\$40,858		48,900
615 Arbutus Ridge Water System			308,185			308,185	-		-	308,185		6,608		\$301,577		308,185
616 Carlton Water System		31,000	32,000	24,000		87,000			-	87,000		19,665	-	\$67,335		87,000
617 Shellwood Water System		25,400	31,500			56,900			-	56,900	7,500	5,216		\$44,184		56,900
618 Woodley Range Water System		30,000	32,000			62,000			-	62,000				\$62,000		62,000
619 Burnum Water System		57,000	39,200			96,200			-	96,200		13,681		\$82,519		96,200
620 Mesachie Lake Water		35,600	27,000			62,600	-		-	62,600		4,000		\$58,600		62,600
640 Saltair Water		490,000	200,000	3,601		693,601			-	693,601	-		300,000	\$393,601		693,601
652 Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653 Youbou Water		155,000	96,500	551		252,051			-	252,051	-	8,506	-	\$243,545		252,051
660 Honeymoon Bay Water		62,212	74,000	520,000		656,212	-		-	656,212	-	-	500,000	\$156,212		656,212
661 Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662 Honeymoon Bay Water (Well 2) Debt		25,744				25,744			-	25,744		\$25,744		\$0		25,744
670 Cherry Point Water		26,000	16,460	20,000		62,460	-		-	62,460			-	\$62,460		62,460
680 Shawnigan Lake North Water		526,800	242,400	20,350		789,550	-		-	789,550		347,200	-	\$442,350		789,550
681 Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690 Kerry Village Water		22,600	47,000	20,000		89,600			-	89,600				\$89,600		89,600
701 Wilmot Road Drainage	7,500			-		7,500			-	7,500				\$7,500		7,500
702 Sentinel Ridge Drainage	5,000					5,000			-	5,000				\$5,000		5,000
703 Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705 Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000		6,000
707 Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711 Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714 Cobble Hill Drainage System	7,000			-		7,000			-	7,000				\$7,000		7,000
715 Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799 Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800 Cowichan Bay Sewer		240,000	300,000	24,602	-	564,602	(4,587)		(4,587)	560,015		35,246	200,000	\$324,769		560,015
801 Brulett Sewer System		1,976	-	-	-	1,976	-		-	1,976		1,976		\$0		1,976
802 Sentinel Ridge Sewer		53,000	94,130	24,000		171,130	-		-	171,130				\$171,130		171,130
804 Lambourn Sewer		39,000	100,000	24,000		163,000	-		-	163,000		10,632		\$152,368		163,000
805 Arbutus Mountain Sewer		135,300	80,850	-		216,150			-	216,150		9,819		\$206,331		216,150
806 Malahat Sewer		30,500	5,000			35,500			-	35,500				\$35,500		35,500
810 Mesachie Lake Sewer		42,000	19,000	-		61,000			-	61,000		14,430		\$46,570		61,000
811 Bald Mountian Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812 Cobble Hill Sewer		90,000	114,000	400		204,400			-	204,400				\$204,400		204,400
813 Mill Springs Sewer System		122,933	92,000			214,933	(4,000)		(4,000)	210,933				\$210,933		210,933
815 Arbutus Ridge Sewer System			484,475			484,475	-		-	484,475		130,295		\$354,180		484,475
820 Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830 Maple Hills Sewer		38,950	20,000			58,950	-		-	58,950				\$58,950		58,950
840 Shawnigan Lake Sewer		167,500	165,000	1,000		333,500	-		-	333,500	9,374	-	30,000	\$294,126		333,500
850 Kerry Village Sewer		29,160	73,228	4,126		106,514	-		-	106,514		6,287		\$100,227		106,514
860 Youbou Sewer System		42,000	16,000			58,000	(5,000)		(5,000)	53,000			-	\$53,000		53,000
TOTALS	45,595,423	3,036,759	16,513,413	15,632,633	300,000	81,078,229	699,823	-	699,823	81,778,052	1,104,530	5,366,687	5,486,650	69,820,185		81,778,051

Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)

(Year 2023)

SCHEDULE "B"

		Funding Sources					Transfer from/(to)				Expenditures						
FUNCTION:		Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	General Government	2,405,506			\$2,742,466		5,147,972	\$228,500		228,500	5,376,472			-	\$5,376,472		5,376,472
101	Community Health Network						-			-	-				-		-
102	V. I. Regional Library	2,382,537					2,382,537			-	2,382,537				\$2,382,537		2,382,537
103	Homelessness						-			-	-				-		-
106	Malahat Transit	403,038		392,600	93,928		889,566			-	889,566		-		\$889,566		889,566
107	Transit	3,443,062		701,900	151,933		4,296,895			-	4,296,895		-		\$4,296,895		4,296,895
109	911	1,071,558			-		1,071,558	-		-	1,071,558	-		-	\$1,071,558		1,071,558
119	Grants-in-Aid	153,995					153,995			-	153,995				\$153,995		153,995
121	Economic Development	\$564,999			50,000		614,999	-		-	614,999				\$614,999		614,999
123	Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130	Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131	Environmental Initiatives	690,000			260,000		950,000	50,000		50,000	1,000,000				\$1,000,000		1,000,000
150	Municipalities - M.F.A. Debt				3,269,409		3,269,409			-	3,269,409		\$3,269,409		-		3,269,409
199	Parks, Recreation, Culture & Facilities				822,283		822,283			-	822,283				\$822,283		822,283
200	Administration Building				858,918		858,918			-	858,918	-	-	181,275	\$677,643		858,918
205	Emergency Planning	904,167		-	25,000		929,167	(25,000)		(25,000)	904,167	42,514			861,653		904,167
230	Community Parks	2,110,633		4,000	24,000		2,138,633	38,000		38,000	2,176,633	\$223,395		\$365,000	\$1,588,238		2,176,633
250	Electoral Area Services	920,000					920,000	-		-	920,000				\$920,000		920,000
279	Parks & Trails	1,095,170				-	1,095,170	\$0		-	1,095,170	-		\$0	\$1,095,170		1,095,170
280	Regional Parks	\$1,310,020			100,000		1,410,020	(150,000)		(150,000)	1,260,020	19,100		100,000	\$1,140,920		1,260,020
281	Bright Angel Park	114,050		5,000			119,050	-		-	119,050			40,000	\$79,050		119,050
282	South Cowichan Community Parks	15,000					15,000	-		-	15,000				\$15,000		15,000
283	Kinsol Trestle	107,625					107,625	(80,000)		(80,000)	27,625			-	\$27,625		27,625
285	Regional Parkland Acquistion	853,000					853,000	100,000		100,000	953,000	\$75,623		\$868,000	\$9,377		953,000
310	Animal Control	75,439			58,000		133,439	-		-	133,439				\$133,439		133,439
320	Building Inspection	\$362,119			725,000		1,087,119	-		-	1,087,119	7,542			\$1,079,577		1,087,119
325	Community Planning	2,579,455		200,000			2,779,455	(6,500)		(6,500)	2,772,955	41,179			\$2,731,776		2,772,955
328	Bylaw Enforcement	\$736,165		86,500			822,665	(10,000)		(10,000)	812,665	7,542			\$805,123		812,665
350	North Oyster Fire Protection	480,320		115,635			595,955	(90,000)		(90,000)	505,955	165,016			\$340,939		505,955
351	Mesachie Lake Fire Protection	65,723		-	6,000	-	71,723	(5,000)		(5,000)	66,723	6,000	-		\$60,723		66,723
352	Lake Cowichan Fire Protection	\$363,826					363,826	-		-	363,826				\$363,826		363,826
353	Saltair Fire Protection	215,920					215,920	-		-	215,920				\$215,920		215,920
354	Sahtlam Fire Protection	410,000		3,191			413,191	(243,191)		(243,191)	170,000			-	170,000		170,000
355	Malahat Fire Protection	209,000		63,871			272,871	250,000		250,000	522,871		21,582	250,000	\$251,289		522,871
356	Eagle Heights Fire Protection	244,374					244,374	-		-	244,374				\$244,374		244,374
357	Honeymoon Bay Fire Protection	208,000					208,000	25,000		25,000	233,000			45,000	\$188,000		233,000
358	Youbou Fire Protection	161,000					161,000	-		-	161,000			-	\$161,000		161,000
400	Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500
405	Cowichan Lake Recreation	2,767,511		406,594	235,000		3,409,105	(50,000)		(50,000)	3,359,105	-	430,957	235,000	\$2,693,148		3,359,105
411	Kerry Park Recreation	3,243,133		823,050	65,098		4,131,281	(25,000)		(25,000)	4,106,281	90,100	99,862	50,000	\$3,866,319		4,106,281
417	Kerry Park Aquatic Service	\$100,000					100,000	-		-	100,000				\$100,000		100,000
420	Island Savings Centre	4,744,733		2,136,295	576,546	650,000	8,107,574	\$732,000		732,000	8,839,574	\$68,678	\$146,856	\$1,830,000	\$6,794,040		8,839,574
429	Island Savings Centre Theatre Loan	-					-			-	-				-		-
435	Theatre Grant - Area A	48,793					48,793			-	48,793				\$48,793		48,793
436	Theatre Grant - Area B	79,152					79,152			-	79,152				\$79,152		79,152
437	Theatre Grant - Area C	\$92,336					92,336			-	92,336				\$92,336		92,336
438	Theatre Grant N. Cowichan	\$151,780					151,780			-	151,780				\$151,780		151,780
439	Theatre Grant - Ladysmith	\$61,154					61,154			-	61,154				\$61,154		61,154
440	Cowichan Sportsplex - Area A	21,470					21,470		-	-	21,470				21,470		21,470
442	Cowichan Sportsplex - Area C	18,213					18,213		-	-	18,213				18,213		18,213
443	Cowichan Sportsplex - Area D	11,511					11,511		-	-	11,511				11,511		11,511
444	Cowichan Sportsplex - Area E	13,787					13,787		-	-	13,787				13,787		13,787
450	Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451	Recreation Glenora	\$10,785					10,785			-	10,785				\$10,785		10,785
456	Recreation Saltair	65,000					65,000			-	65,000	-		45,000	\$20,000		65,000
457	Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458	Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459	Victim Services	99,110					99,110			-	99,110				\$99,110		99,110
460	Recreation N. Oyster	\$148,248					148,248			-	148,248				\$148,248		148,248
461	Cowichan Aquatic Centre - Area E	\$29,720					29,720			-	29,720				\$29,720		29,720
463	Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556

Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)

(Year 2023)

SCHEDULE "B"

		Funding Sources					Transfer from/(to)		Expenditures								
	FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
464	Shawnigan Lake Community Centre	804,584		587,105	118,377		1,510,066	(25,000)		(25,000)	1,485,066	37,971		75,000	\$1,372,095		1,485,066
465	Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000
466	Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467	Shawnigan Lake Historical Society	27,675					27,675			-	27,675				\$27,675		27,675
469	Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470	Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472	Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474	Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475	Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478	Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480	Cowichan Aquatic Centre - Area F	\$5,317					5,317		-	-	5,317				\$5,317		5,317
481	Cowichan Aquatic Centre - Area I	\$5,317					5,317		-	-	5,317				\$5,317		5,317
488	Shawnigan Basin Society	-					-			-	-				\$0		-
489	Nature and Habitat - Area I				365		365			-	365				\$365		365
490	Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491	Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492	Cowichan Lake Water Protection				828		828			-	828				\$828		828
493	Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494	Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495	South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496	Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497	Cowichan Valley Hospice Society	\$62,100					62,100		-	-	62,100				\$62,100		62,100
498	Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575	Engineering Services - Administration				270,000		270,000			-	270,000			-	\$270,000		270,000
576	Engineering Services - Utilities				3,147,790	-	3,147,790	60,000		60,000	3,207,790	-		60,000	\$3,147,790		3,207,790
510	Thetis Island Solid Waste & Recycling		\$36,094				36,094			-	36,094				\$36,094		36,094
515	Curbside Collection			4,246,488	493,900		4,740,388	(120,000)		(120,000)	4,620,388		144,820		\$4,475,568		4,620,388
520	Solid Waste Complex	6,377,936		3,499,350	481,900		10,359,186	(50,000)		(50,000)	10,309,186	178,071	384,810	-	\$9,746,305		10,309,186
530	Cowichan Flood Management	165,572					165,572				165,572				\$165,572		165,572
531	South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532	Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				750,000		750,000
535	Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540	Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550	Street Lighting - Mesachie	6,900					6,900			-	6,900				\$6,900		6,900
551	Street Lighting - Youbou		36,000				36,000			-	36,000				\$36,000		36,000
552	Street Lighting - Brentwood			270	50		320			-	320				\$320		320
553	Street Lighting - Cowichan Bay	5,700					5,700			-	5,700				\$5,700		5,700
554	Street Lighting - Honeymoon Bay	29,000					29,000			-	29,000				\$29,000		29,000
555	Street Lighting - Mill Bay			2,500	100		2,600			-	2,600				\$2,600		2,600
556	Street Lighting - Cobble Hill		\$2,600				2,600			-	2,600				\$2,600		2,600
557	Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558	Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559	Critical Street Lighting C	3,300					3,300			-	3,300				\$3,300		3,300
560	Critical Street Lighting D	600					600			-	600				\$600		600
561	Critical Street Lighting E	5,000					5,000			-	5,000				\$5,000		5,000
565	Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571	Asset Management				215,415		215,415	94,395		94,395	309,810				\$309,810		309,810
580	Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581	Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583	Street Lighting - Twin Cedars	3,600					3,600			-	3,600				\$3,600		3,600
585	Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586	Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601	Satellite Park Water		53,000	36,000	20,000		109,000			-	109,000		8,973		\$100,027		109,000
603	Douglas Hill Water		51,200	52,000	20,000		123,200			-	123,200		11,337		\$111,863		123,200
604	Lambourn Water		46,200	113,000	20,000		179,200			-	179,200		7,088		\$172,112		179,200
605	Arbutus Mountain Water		47,580	52,000	5,000	-	104,580			-	104,580			-	\$104,580		104,580
606	Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000
608	Fern Ridge Water		28,375	33,625	20,000		82,000	-		-	82,000	20,000	1,300		\$60,700		82,000
611	Bald Mountain Water System		56,700	60,000			116,700	(5,000)		(5,000)	111,700				\$111,700		111,700
613	Dogwood Ridge Water System		26,000	23,000			49,000	-		-	49,000	2,730	5,312	-	\$40,958		49,000
615	Arbutus Ridge Water System			317,431			317,431	-		-	317,431		6,608	-	\$310,823		317,431

Cowichan Valley Regional District
Five Year Financial Plan (2020-2024)

(Year 2023)

SCHEDULE "B"

		Funding Sources					Transfer from/(to)			Expenditures							
FUNCTION:		Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
616	Carlton Water System		31,000	32,000	24,000		87,000			-	87,000		19,665		\$67,335		87,000
617	Shellwood Water System		25,400	32,500			57,900			-	57,900	7,500	5,216		\$45,184		57,900
618	Woodley Range Water System		32,000	32,000			64,000			-	64,000				\$64,000		64,000
619	Burnum Water System		57,000	40,000			97,000			-	97,000		13,681		\$83,319		97,000
620	Mesachie Lake Water		35,600	28,000			63,600		-	-	63,600		4,000		\$59,600		63,600
640	Saltair Water		490,000	200,000	3,601		693,601			-	693,601	-		300,000	\$393,601		693,601
652	Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653	Youbou Water		155,000	96,500	551		252,051		-	-	252,051	-	8,506	-	\$243,545		252,051
660	Honeymoon Bay Water		62,212	74,000	20,000		156,212		-	-	156,212	-	-		\$156,212		156,212
661	Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662	Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		\$25,744		\$0		25,744
670	Cherry Point Water		26,000	16,460	20,000		62,460		-	-	62,460				\$62,460		62,460
680	Shawnigan Lake North Water		529,800	242,400	20,350		792,550			-	792,550		347,200		\$445,350		792,550
681	Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690	Kerry Village Water		22,600	48,000	20,000		90,600			-	90,600				\$90,600		90,600
701	Wilmot Road Drainage	7,500			-		7,500			-	7,500				\$7,500		7,500
702	Sentinel Ridge Drainage	6,000					6,000		-	-	6,000				\$6,000		6,000
703	Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705	Arbutus Mountain Drainage	6,000			-		6,000			-	6,000				\$6,000		6,000
707	Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711	Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714	Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715	Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799	Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800	Cowichan Bay Sewer		240,000	300,000	24,602	-	564,602	(54,587)		(54,587)	510,015		35,246	200,000	\$274,769		510,015
801	Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802	Sentinel Ridge Sewer		53,000	94,130	24,000		171,130	-		-	171,130				\$171,130		171,130
804	Lambourn Sewer		39,000	100,000	24,000		163,000	-		-	163,000		10,632		\$152,368		163,000
805	Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806	Malahat Sewer		30,500	5,000			35,500				35,500				\$35,500		35,500
810	Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811	Bald Mountian Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812	Cobble Hill Sewer		100,000	120,000	400		220,400	-		-	220,400				\$220,400		220,400
813	Mill Springs Sewer System		122,933	93,000			215,933	(2,000)		(2,000)	213,933				\$213,933		213,933
815	Arbutus Ridge Sewer System			499,000			499,000	-		-	499,000		130,295		\$368,705		499,000
820	Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830	Maple Hills Sewer		38,950	20,000			58,950	-		-	58,950				\$58,950		58,950
840	Shawnigan Lake Sewer		167,500	165,000	1,000		333,500	-		-	333,500	-	-	30,000	\$303,500		333,500
850	Kerry Village Sewer		6,287	-	-		6,287	-		-	6,287		6,287		\$0		6,287
860	Youbou Sewer System		42,000	16,000			58,000	(5,000)		(5,000)	53,000				\$53,000		53,000
TOTALS		46,656,696	3,046,229	16,710,346	15,489,208	650,000	82,552,479	221,070	-	221,070	82,773,549	992,961	5,200,104	4,774,275	71,806,209	-	82,773,549

Cowichan Valley Regional District Five Year Financial Plan (2020-2024)		(Year 2024)				SCHEDULE "B"											
		Funding Sources					Transfer from/(to)		Expenditures								
FUNCTION:		Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
100	General Government	2,453,616			\$2,804,035		5,257,651	\$243,500		243,500	5,501,151			-	\$5,501,151		5,501,151
101	Community Health Network						-			-	-				-		-
102	V. I. Regional Library	2,501,664					2,501,664			-	2,501,664				\$2,501,664		2,501,664
106	Malahat Transit	393,944		417,600	14,346		825,890			-	825,890		-		\$825,890		825,890
107	Transit	3,516,669		706,900	159,530		4,383,099			-	4,383,099		-		\$4,383,099		4,383,099
109	911	1,082,274			-		1,082,274	-		-	1,082,274	-		-	\$1,082,274		1,082,274
119	Grants-in-Aid	153,995					153,995			-	153,995				\$153,995		153,995
121	Economic Development	\$576,254			50,000		626,254	-		-	626,254				\$626,254		626,254
123	Regional Tourism	120,000			400,000		520,000			-	520,000				\$520,000		520,000
130	Electoral Feasibility Studies	20,000			-		20,000			-	20,000				\$20,000		20,000
131	Environmental Initiatives	700,000			260,000		960,000	50,000		50,000	1,010,000				\$1,010,000		1,010,000
150	Municipalities - M.F.A. Debt				\$3,259,409		3,259,409			-	3,259,409		\$3,259,409		-		3,259,409
199	Parks, Recreation, Culture & Facilities				838,729		838,729			-	838,729				\$838,729		838,729
200	Administration Building				972,972		972,972			-	972,972	-	-	275,000	\$697,972		972,972
205	Emergency Planning	913,209		-	25,000		938,209	(50,000)		(50,000)	888,209	42,514			845,695		888,209
230	Community Parks	2,101,487		4,000	24,000		2,129,487	-		-	2,129,487	\$205,949		\$320,000	\$1,603,538		2,129,487
250	Electoral Area Services	925,000					925,000			-	925,000				\$925,000		925,000
279	Parks & Trails	1,005,112				-	1,005,112			-	1,005,112	-		\$0	\$1,005,112		1,005,112
280	Regional Parks	\$1,418,193			-		1,418,193	450,000		450,000	1,868,193	-		700,000	\$1,168,193		1,868,193
281	Bright Angel Park	107,000		5,000			112,000			-	112,000			30,000	\$82,000		112,000
282	South Cowichan Community Parks	15,000					15,000			-	15,000				\$15,000		15,000
283	Kinsol Trestle	110,000					110,000	(80,000)		(80,000)	30,000				\$30,000		30,000
285	Regional Parkland Acquistion	853,000				-	853,000	200,000		200,000	1,053,000	\$0		1,033,000	\$20,000		1,053,000
310	Animal Control	78,108			58,000		136,108			-	136,108				\$136,108		136,108
320	Building Inspection	\$369,361			725,000		1,094,361			-	1,094,361	-			\$1,094,361		1,094,361
325	Community Planning	2,632,045		200,000			2,832,045	(6,500)		(6,500)	2,825,545	-			\$2,825,545		2,825,545
328	Bylaw Enforcement	\$744,725			86,500		831,225	(10,000)		(10,000)	821,225	3,579			\$817,646		821,225
350	North Oyster Fire Protection	480,320		115,635			595,955	(278,404)		(278,404)	317,551	-			\$317,551		317,551
351	Mesachie Lake Fire Protection	67,366			6,000		73,366	(5,000)		(5,000)	68,366	6,000			\$62,366		68,366
352	Lake Cowichan Fire Protection	\$374,740					374,740			-	374,740				\$374,740		374,740
353	Saltair Fire Protection	220,238					220,238			-	220,238				\$220,238		220,238
354	Sahtlam Fire Protection	420,000		3,191			423,191	(248,191)		(248,191)	175,000			-	175,000		175,000
355	Malahat Fire Protection	214,000		63,871			277,871	(20,000)		(20,000)	257,871		21,582		\$236,289		257,871
356	Eagle Heights Fire Protection	249,261					249,261	-		-	249,261				\$249,261		249,261
357	Honeymoon Bay Fire Protection	213,000					213,000	(25,000)		(25,000)	188,000			-	\$188,000		188,000
358	Youbou Fire Protection	164,000					164,000	-		-	164,000				\$164,000		164,000
400	Arts and Culture	162,500					162,500			-	162,500				\$162,500		162,500
405	Cowichan Lake Recreation	2,767,511		460,457	35,000		3,262,968	(50,000)		(50,000)	3,212,968		430,957	35,000	\$2,747,011		3,212,968
411	Kerry Park Recreation	3,297,998		825,575	60,175		4,183,748	(25,000)		(25,000)	4,158,748	90,100	-	125,000	\$3,943,648		4,158,748
417	Kerry Park Aquatic Service	\$100,000					100,000			-	100,000				\$100,000		100,000
420	Island Savings Centre	4,998,277		2,174,083	586,793		7,759,152	(268,000)		(268,000)	7,491,152	\$0	\$111,231	\$450,000	\$6,929,921		7,491,152
435	Theatre Grant - Area A	49,769					49,769			-	49,769				\$49,769		49,769
436	Theatre Grant - Area B	80,735					80,735			-	80,735				\$80,735		80,735
437	Theatre Grant - Area C	\$94,182					94,182			-	94,182				\$94,182		94,182
438	Theatre Grant N. Cowichan	\$154,816					154,816			-	154,816				\$154,816		154,816
439	Theatre Grant - Ladysmith	\$62,377					62,377			-	62,377				\$62,377		62,377
440	Cowichan Sportsplex - Area A	21,899					21,899		-	-	21,899				21,899		21,899
442	Cowichan Sportsplex - Area C	18,577					18,577		-	-	18,577				18,577		18,577
443	Cowichan Sportsplex - Area D	11,741					11,741		-	-	11,741				11,741		11,741
444	Cowichan Sportsplex - Area E	14,063					14,063		-	-	14,063				14,063		14,063
450	Recreation Mill Bay	10,000					10,000			-	10,000				\$10,000		10,000
451	Recreation Glenora	\$11,001					11,001			-	11,001				\$11,001		11,001
456	Recreation Saltair	63,000					63,000	\$0		-	63,000	-		40,000	\$23,000		63,000
457	Victim Services West	15,000					15,000			-	15,000				\$15,000		15,000
458	Cowichan Lake Activity Centre	\$56,100					56,100			-	56,100				\$56,100		56,100
459	Victim Services	100,597					100,597			-	100,597				\$100,597		100,597
460	Recreation N. Oyster	\$155,660					155,660			-	155,660				\$155,660		155,660
461	Cowichan Aquatic Centre - Area E	\$30,314					30,314			-	30,314				\$30,314		30,314
463	Cowichan Wooden Boat Society	\$16,556					16,556			-	16,556				\$16,556		16,556
464	Shawnigan Lake Community Centre	820,726		598,845	117,992		1,537,563	(25,000)		(25,000)	1,512,563	38,028		75,000	\$1,399,535		1,512,563
465	Cobble Hill Historical Society	15,000					15,000			-	15,000				15,000		15,000

Cowichan Valley Regional District Five Year Financial Plan (2020-2024)							(Year 2024)	SCHEDULE "B"								
Funding Sources							Transfer from/(to)			Expenditures						
FUNCTION:	Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
466 Cobble Hill Hall	\$22,500					22,500			-	22,500				\$22,500		22,500
467 Shawnigan Lake Historical Society	28,228					28,228			-	28,228				\$28,228		28,228
469 Cowichan Station Area Association Area E	\$25,020					25,020			-	25,020				\$25,020		25,020
470 Frank Jameson Centre	40,000					40,000			-	40,000				\$40,000		40,000
472 Senior Centre Grant	17,500					17,500			-	17,500				\$17,500		17,500
474 Kaatza Society	\$30,000					30,000			-	30,000				\$30,000		30,000
475 Mill Bay/Malahat Historical Society	15,100					15,100			-	15,100				\$15,100		15,100
478 Cowichan Station Association Area B	7,697					7,697			-	7,697				\$7,697		7,697
480 Cowichan Aquatic Centre - Area F	\$5,423					5,423		-	-	5,423				\$5,423		5,423
481 Cowichan Aquatic Centre - Area I	\$5,423					5,423		-	-	5,423				\$5,423		5,423
488 Shawnigan Basin Society	-					-			-	-				\$0		-
489 Nature and Habitat - Area I				365		365			-	365				\$365		365
490 Thetis Island Wharf		15,000				15,000			-	15,000				\$15,000		15,000
491 Thetis Island Boat Launch		1,000				1,000			-	1,000				\$1,000		1,000
492 Cowichan Lake Water Protection				828		828			-	828				\$828		828
493 Safer Futures	27,575					27,575			-	27,575				\$27,575		27,575
494 Social Planning	51,000					51,000			-	51,000				\$51,000		51,000
495 South Cowichan Community Policing	90,000					90,000			-	90,000				\$90,000		90,000
496 Cowichan Community Policing	124,900					124,900			-	124,900				\$124,900		124,900
497 Cowichan Valley Hospice Society	\$62,100					62,100		-	-	62,100				\$62,100		62,100
498 Cowichan Housing Association	\$765,000					765,000	(500,000)		(500,000)	265,000				\$265,000		265,000
575 Engineering Services - Administration				270,000		270,000			-	270,000			-	\$270,000		270,000
576 Engineering Services - Utilities				3,150,889	-	3,150,889	60,000		60,000	3,210,889			60,000	\$3,150,889		3,210,889
510 Thetis Island Solid Waste & Recycling		\$36,816				36,816			-	36,816				\$36,816		36,816
515 Curbside Collection			4,336,000	493,900		4,829,900	(120,000)		(120,000)	4,709,900		144,820		\$4,565,080		4,709,900
520 Solid Waste Complex	6,547,640		3,499,350	481,900		10,528,890	(50,000)		(50,000)	10,478,890	57,906	382,290		\$10,038,694		10,478,890
530 Cowichan Flood Management	169,711					169,711				169,711				\$169,711		169,711
531 South Cowichan Water Study Plan	\$0					-			-	-				\$0		-
532 Drinking Water and Watershed Protection	\$750,000					750,000			-	750,000				750,000		750,000
535 Liquid Waste Plan Central Sector	95,900			4,100		100,000			-	100,000				\$100,000		100,000
540 Liquid Waste Plan South Sector	\$206,110					206,110			-	206,110				\$206,110		206,110
550 Street Lighting - Mesachie	7,000					7,000			-	7,000				\$7,000		7,000
551 Street Lighting - Youbou		36,000				36,000			-	36,000				\$36,000		36,000
552 Street Lighting - Brentwood			280	50		330			-	330				\$330		330
553 Street Lighting - Cowichan Bay	5,800					5,800			-	5,800				\$5,800		5,800
554 Street Lighting - Honeymoon Bay	30,000					30,000			-	30,000				\$30,000		30,000
555 Street Lighting - Mill Bay			2,600	100		2,700			-	2,700				\$2,700		2,700
556 Street Lighting - Cobble Hill		\$2,700				2,700			-	2,700				\$2,700		2,700
557 Critical Street Lighting A	4,307					4,307			-	4,307				\$4,307		4,307
558 Critical Street Lighting B	1,350					1,350			-	1,350				\$1,350		1,350
559 Critical Street Lighting C	3,400					3,400			-	3,400				\$3,400		3,400
560 Critical Street Lighting D	600					600			-	600				\$600		600
561 Critical Street Lighting E	5,100					5,100			-	5,100				\$5,100		5,100
565 Critical Street Lighting I	\$1,943					1,943			-	1,943				\$1,943		1,943
571 Asset Management				218,731		218,731	92,044		92,044	310,775				\$310,775		310,775
580 Street Lighting - Wilmot Road	4,500					4,500			-	4,500				\$4,500		4,500
581 Street Lighting - Sentinel Ridge	3,700					3,700			-	3,700				\$3,700		3,700
583 Street Lighting - Twin Cedars	3,700					3,700			-	3,700				\$3,700		3,700
585 Street Lighting - Arbutus Mountain	5,100					5,100			-	5,100				\$5,100		5,100
586 Mill Springs Street Lighting	14,000					14,000			-	14,000				\$14,000		14,000
601 Satellite Park Water		53,000	36,000	20,000		109,000	-		-	109,000		8,973		\$100,027		109,000
603 Douglas Hill Water		52,000	52,000	20,000		124,000	-		-	124,000		11,337		\$112,663		124,000
604 Lambourn Water		46,200	113,000	20,000		179,200			-	179,200		7,088		\$172,112		179,200
605 Arbutus Mountain Water		47,580	54,000			101,580			-	101,580		-		\$101,580		101,580
606 Malahat Water		30,000	10,000			40,000			-	40,000				\$40,000		40,000
608 Fern Ridge Water		28,375	33,625	20,000		82,000	-		-	82,000	20,000	1,300		\$60,700		82,000
611 Bald Mountain Water System		56,700	60,000			116,700	(5,000)		(5,000)	111,700				\$111,700		111,700
613 Dogwood Ridge Water System		28,850	23,000			51,850	-		-	51,850	2,730	5,312	-	\$43,808		51,850
615 Arbutus Ridge Water System			317,431			317,431	-		-	317,431		6,608	-	\$310,823		317,431
616 Carlton Water System		32,000	32,000	24,000		88,000			-	88,000		19,665		\$68,335		88,000
617 Shellwood Water System		25,400	33,500			58,900			-	58,900	7,500	5,216		\$46,184		58,900

Cowichan Valley Regional District Five Year Financial Plan (2020-2024)						(Year 2024)	SCHEDULE "B"										
Funding Sources						Transfer from/(to)					Expenditures						
FUNCTION:		Tax Requisition	Parcel Taxes	Fees & Charges	Other Revenue	Proceeds of Borrowing	Total Funding	Special Funds	Surplus of Prior Year	Total Transfers	Total Revenue	Principal & Interest Short Term	Long Term	Capital	Other Purposes	Deficit prior year	Total Expenditures
618	Woodley Range Water System		32,000	32,000		-	64,000	-		-	64,000			-	\$64,000		64,000
619	Burnum Water System		59,000	42,000			101,000			-	101,000		13,681		\$87,319		101,000
620	Mesachie Lake Water		35,600	28,000			63,600	-		-	63,600		4,000		\$59,600		63,600
640	Saltair Water		490,000	200,000	3,601		693,601	-		-	693,601	-		300,000	\$393,601		693,601
652	Central Youbou Water Debt		36,850				36,850			-	36,850		\$25,870		10,980		36,850
653	Youbou Water		157,000	96,500	551		254,051			-	254,051	-	8,506	-	\$245,545		254,051
660	Honeymoon Bay Water		62,212	74,000	20,000		156,212	-		-	156,212	-	-		\$156,212		156,212
661	Honeymoon Bay (Sutton Cr.) Water Debt		\$2,623				2,623			-	2,623		\$2,623		-		2,623
662	Honeymoon Bay Water (Well 2) Debt		25,744				25,744				25,744		\$25,744		\$0		25,744
670	Cherry Point Water		28,000	16,460	20,000		64,460	-		-	64,460				\$64,460		64,460
680	Shawnigan Lake North Water		529,800	242,400	20,350		792,550			-	792,550		347,200		\$445,350		792,550
681	Shawnigan Weir				1,298		1,298			-	1,298				1,298		1,298
690	Kerry Village Water		22,600	48,000	20,000		90,600	-		-	90,600			-	\$90,600		90,600
701	Wilmot Road Drainage	7,500					7,500			-	7,500				\$7,500		7,500
702	Sentinel Ridge Drainage	6,000					6,000	-		-	6,000				\$6,000		6,000
703	Shawnigan Lake East Drainage	2,100					2,100			-	2,100				\$2,100		2,100
705	Arbutus Mountain Drainage	6,000					6,000			-	6,000				\$6,000		6,000
707	Lanes Road Drainage	3,800					3,800			-	3,800				\$3,800		3,800
711	Bald Mountian Drainage System	4,200					4,200			-	4,200				\$4,200		4,200
714	Cobble Hill Drainage System	7,000					7,000			-	7,000				\$7,000		7,000
715	Arbutus Ridge Drainage System	23,000					23,000			-	23,000				\$23,000		23,000
799	Shawnigan Creek Cleanout System	14,000					14,000			-	14,000				\$14,000		14,000
800	Cowichan Bay Sewer		240,000	300,000	24,602		564,602	(54,587)		(54,587)	510,015		-	200,000	\$310,015		510,015
801	Brulett Sewer System		1,976	-	-	-	1,976			-	1,976		1,976		\$0		1,976
802	Sentinel Ridge Sewer		53,000	94,130	24,000		171,130	-		-	171,130				\$171,130		171,130
804	Lambourn Sewer		39,000	100,000	24,000		163,000	-		-	163,000		10,632		\$152,368		163,000
805	Arbutus Mountain Sewer		135,300	80,850			216,150			-	216,150		9,819		\$206,331		216,150
806	Malahat Sewer		58,000	5,000			63,000				63,000				\$63,000		63,000
810	Mesachie Lake Sewer		42,000	19,000			61,000			-	61,000		14,430		\$46,570		61,000
811	Bald Mountain Sewer System		65,205	35,100			100,305	(5,000)		(5,000)	95,305				\$95,305		95,305
812	Cobble Hill Sewer		160,000	220,000	400		380,400	-		-	380,400				\$380,400		380,400
813	Mill Springs Sewer System		122,933	93,000			215,933	(2,000)		(2,000)	213,933				\$213,933		213,933
815	Arbutus Ridge Sewer System			499,000			499,000	-		-	499,000		130,295		\$368,705		499,000
820	Eagle Heights Sewer			350,000	24,000		374,000	94,453		94,453	468,453			100,000	\$368,453		468,453
830	Maple Hills Sewer		38,950	20,000		150,000	208,950	-		-	208,950		-	150,000	\$58,950		208,950
840	Shawnigan Lake Sewer		167,500	165,000	1,000		333,500			-	333,500			30,000	\$303,500		333,500
850	Kerry Village Sewer		6,287	-	-		6,287	-		-	6,287		6,287		\$0		6,287
860	Youbou Sewer System		42,000	16,000			58,000	(5,000)		(5,000)	53,000				\$53,000		53,000
TOTALS		47,572,907	3,145,201	17,040,882	15,305,646	150,000	83,214,636	(642,685)	-	(642,685)	82,571,951	474,306	5,016,851	3,923,000	73,157,794	-	82,571,951